

1. Call to Order
  - A. Roll Call
  - B. Establishment of Quorum
  - C. Pledge of Allegiance
2. Guests
3. Minutes of Previous Meetings
  - A. November 12, 2024
4. Treasurer's Report
  - A. Treasurer's Report - November 30, 2024
  - B. Current Budgeted Expense Report & Project Expense Report- December 10, 2024
  - C. FY2023 Audit Report
5. Fire Department Report
  - A. Chief's Report
  - B. Rules & Regulations/Hiring Committee
6. Water Department Report
  - A. Superintendent's Report
  - B. MassDEP Monthly Report
  - C. Delinquent Update
  - D. Neptune 360/Banyon Data Conversion
  - E. Three Rivers Water Purchase Agreement
7. Old Business
  - A. New Water Tank/Water Main
    1. Engineering Contracts - Tata & Howard/McClure Engineering
    2. Property Acquisition
    3. USDA Funding/Short Term Borrowing
  - B. Credit Cards
  - C. Cottages at Forest Lake
  - D. Tata & Howard Update - LSL Inventory, AMR Study, PER/ER
  - E. Master Plan Implementation Committee
  - F. Water Application - Rates & Meter Fees
  - G. MA DEP - State Street Subdivision
  - H. Town of Palmer DPW Bill
8. New Business
9. Correspondence
10. Next Meeting
11. Adjourn